

GEORG JENSEN

ESTABLISHED 1904

CONSOLIDATED INTERIM FINANCIAL REPORT

December 2020

January 1 – December 31, 2020

(12 months)

GEORG JENSEN A/S, SDR. FASANVEJ 7, DK-2000 FREDERIKSBERG

COMPANY REG.NO.: 26573645

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MANAGEMENT'S REVIEW

FINANCIAL HIGHLIGHTS		Q4		12 MONTHS		
DKK million, except for number of stores	2020	2019	Change	2020	2019	Change
DRK Hillion, except for Humber of stores	2020	2013	Change	2020	2013	Change
Net Sales	394.3	373.2	6%	932.4	1,013.8	-8%
Closed stores	-3.3	-14.0		-12.3	-44.2	
Net sales continuing operations	391.0	359.2	9%	920.1	969.6	-5%
EBITDA	114.5	110.2		152.2	149.5	
EBIT	77.7	56.2		0.7	-10.8	
Profit before tax	59.7	39.6		-41.4	-44.4	
Profit for the period	56.5	39.6		-45.1	-48.4	
Cash flow from operating activities	141.4	168.4		144.4	178.8	
Total cash flow	115.9	99.0		31.2	40.8	
Number of stores	100	97		100	97	

- EBITDA increased in Q4 from DKK 110.2 million in 2019 to DKK 114.5 million 2020 driven by increase in revenue of 6%.
- Revenue from continuing operations was up by 9% in Q4 2020 reducing the full year shortfall to 5%.
- In Q4, revenue increased in Europe by 8% and in APAC by 8% and was offset by a 18% decline in the smaller US market.
- In Q4, the global B2B channel increased by 10% and the global B2C channel increased by 1%.

- In Q4, E-business accelerated its growth to 85% and delivered a strong full year growth of 78%.
 Increases were generated across all product categories and all markets.
- In Q4, the Home category and Jewellery category grew revenues 16% and 1%, respectively.
- Operating costs continued to be significantly lower. Overall, they came down by 12% for the full year 2020.

- Net cash flow from operating activities was DKK 144.4 million for the full year compared to DKK 178.8 million the prior year. The management of inventory levels continued to improve cash flow from net working capital during 2020.
- Net interest-bearing debt increased to DKK 416.4 million compared to DKK 386.5 million the prior year. The main reason is an increase in lease liabilities of DKK 65.1 million. Adjusted EBITDA was DKK 174.4 million with sundry costs

- of DKK 22.2 million, resulting in a leverage of 2.4.
- The cash balance increased by DKK 31.2 million to DKK 148.4 million compared to end of last year.

MANAGEMENT'S COMMENTARY

The arrival and global spread of the corona virus in 2020 had a significant overall impact on our business but its impact varied by channel, geography and category. Several countries imposed retail restrictions that ranged from reduced operating hours to national closures. This dampened Retail and B2B performance and shifted consumer demand to E-Business.

Despite these challenges, we have seen an improvement in EBITDA for Q4 2020 compared to Q4 2019 and for the full year EBITDA increased by DKK 2.7 million to DKK 152.2 compared with 2019.

Total revenue increased 6% in Q4 2020 and was driven by strong B2B growth, at index 110, which narrowed the decline in revenue for the full year 2020 to 8% compared to 2019. Net sales for continuing operations increased by 9% in Q4. Our B2B proved resilient in 2020 and delivered index 99 to last year.

An acceleration of growth in our Q4 2020 E-business, at an index of 185, more than offset the Retail environment that continued to be impacted by local lockdowns and reduced footfall, to deliver an overall B2C index of 101. Our Q4 2020 Retail performed at index 86 to last year bringing the 2020 Retail index to 72. E-business delivered an index 178 to last year and delivered growth in all markets. Overall B2C performed at an index 87 to 2019.

The Home category increased by 16% in Q4 compared to last year and delivered a full year increase of 1% year in 2020. Jewellery increased by 1% in Q4 2020 but decreased 12% for the whole year.

Operating costs continued the downward trend and were significantly lower than in 2019. Other external cost was reduced by 6% and staff cost by 15% for the full year 2020 compared to 2019. Participation in government programs, designed to protect jobs and retail operating costs during the trading restrictions, provided an offset to these costs for a total of DKK 22.3 million for the whole group.

EBITDA increased in Q4 from DKK 110.2 million in 2019 to DKK 114.5 million in 2020, mainly driven by increased revenue and partly offset by increased operating costs. Ongoing cost adjustment and efficiency measures continue to be implemented to improve and protect the results of the company. The government support received in Q4 was DKK 1.0 million for the whole group.

Net cash flow from operating activities was DKK 144.4 for the full year. Compared to last year it decreased by DKK 34.4 million, mainly driven by lower improvement of net working capital, which decreased from DKK 64.1 million in 2019 to DKK 48.0 million in 2020.

Net interest-bearing debt increased from DKK 386.5 million last year to DKK 416.4 million mainly driven by an increase in lease obligations. The increased lease obligation is a result of lease extensions on key locations in Denmark and new additions primarily located in Japan and Australia.

New product launches	
In addition to the product launches in Q1, Q2 and Q3 Georg Jensen in November introduced the 2021 Annual Heritag	ge
collection. It is an annual launch celebrating our Art Nouveau design language.	

MANAGEMENT STATEMENT

The Board of Directors and Executive Management have reviewed and approved the consolidated interim financial report of Georg Jensen A/S for the period January to December 2020. The consolidated interim financial report has not been audited or reviewed by the company's independent auditors.

The consolidated interim financial report for the period January to December 2020 has been prepared in accordance with IAS 34 'Interim Financial Reporting'. The accounting policies adopted in the preparation are consistent with those applied in the Annual Report 2019 of Georg Jensen A/S.

Furthermore, the consolidated interim financial report for January to December 2020 and Management's Review are prepared in accordance with additional Danish disclosure requirements for interim reports of listed companies.

Copenhagen, 25th of February 2021

Executive Board

Mehul Tank
CEO

In our opinion, the accounting policies used are appropriate and the overall presentation of the consolidated interim financial report for the period January to December 2020 is adequate. Furthermore, in our opinion, Management's Review includes a true and fair account of the development in the operations and financial circumstances, of the results for the period and of the consolidated interim financial position of the Group as well as a description of the most significant risks and elements of uncertainty facing the Group in accordance with Danish disclosure requirements for listed companies.

Besides what has been disclosed in the consolidated interim financial report, no changes in the Group's most significant risks and uncertainties have occurred relative to what was disclosed in the consolidated Annual Report for 2019.

Board of Directors				
Andrea Jayne Davis Chairman	David Ching Chi Chu	Robert W. Bostock	Celine Infeld	Duncan Zheng
Karl Sebastian Inger	Annick E. M. Desmecht	Inge Andersen	Ida Heiberg Bøttiger	

DISCLAIMER

This company announcement contains forward looking statements, which include estimates of financial performance and targets. These statements are not guarantees of future performance and involve certain risks and uncertainties. Therefore, actual future results and trends may differ from what is forecast in this report due to a variety of factors.

CONSOLIDATED INCOME AND COMPREHENSIVE INCOME STATEMENT

INCOME STATEMENT	Q4 12 MO			ONTHS	
DVV million	2020	2010	2020	2010	
DKK million	2020 394.3	2019	2020 932.4	2019	
Revenue		373.2		1,013.8	
Cost of sales	-148.2 246.1	-143.5 229.7	-362.8	-391.9	
Gross profit	246.1	229.7	569.6	621.9	
Other external costs	-65.2	-49.6	-186.9	-198.9	
Staff costs	-66.6	-68.8	-230.0	-271.6	
Other operating income and costs	0.2	-1.1	-0.5	-1.9	
Operating profit before depreciation and amortization	114.5	110.2	152.2	149.5	
Depreciation, amortization and impairment losses	-36.8	-54.0	-151.5	-160.3	
Operating profit	77.7	56.2	0.7	-10.8	
Financial items, net	-18.0	-16.6	-42.1	-33.6	
Profit before tax	59.7	39.6	-41.4	-44.4	
Tax on profit for the year	-3.2	0.0	-3.7	-4.0	
Profit for the year	56.5	39.6	-45.1	-48.4	
OTHER COMPREHENSIVE INCOME			40.00		
OTHER COMPREHENSIVE INCOME		Q4	12 MC	12 MONTHS	
	2020	2019	2020	2019	
Profit for the year	56.5	39.6	-45.1	-48.4	
OTHER COMPREHENSIVE INCOME					
Items that will not be reclassified to profit or loss					
Remeasurements of defined benefit pension plans	0.0	-1.0	0.0	-1.0	
Items that will be reclassified to profit or loss				•	
Adjustment Cash flow hedges	0.0	0.4	0.0	0.4	
Exchange differences on foreign operations	0.9	2.0	-14.1	23.4	
Other comprehensive income after tax	0.9	1.4	-14.1	22.8	
Total comprehensive income for the year	57.4	41.0	-59.2	-25.6	

CONSOLIDATED STATEMENT OF FINANCIAL POSITION, ASSETS

DKK million	31/12 2020	31/12 2019
ASSETS		
NON-CURRENT ASSETS		
Intangible assets	41.1	77.7
Tangible assets	336.3	283.7
Financial Assets	42.7	39.2
Total non-current assets	420.1	400.6
CURRENT ASSETS		
Inventories	268.8	288.2
Trade receivables	115.5	103.8
Other receivables	3.5	2.5
Receivable from group enterprises	15.4	19.2
Prepayments	19.0	19.5
Cash and cash equivalents	148.4	117.2
Total current assets	570.6	550.4
TOTAL ASSETS	990.7	951.0

CONSOLIDATED STATEMENT OF FINANCIAL POSITION, LIABILITIES

DKK million	31/12 2020	31/12 2019
EQUITY AND LIABILITIES		
EQUITY		
Share capital	139.6	139.6
Share premium	488.3	488.3
Hedging reserve	1.1	1.1
Translation reserve	4.4	18.5
Retained earnings	-461.2	-416.1
Total equity	172.2	231.4
LIABILITIES		
NON-CURRENT LIABILITIES		
Bond	298.0	298.0
Credit institutions	0.0	1.4
Lease liabilities	201.1	126.1
Provisions	13.4	12.8
Deferred tax	0.2	2.0
Retirement benefit obligation	8.3	8.1
Other Payables	9.8	3.8
Total non-current liabilities	530.8	452.2
CURRENT LIABILITIES		
Credit institutions	5.7	6.1
Trade Payables	78.0	64.3
Other Payables	121.2	100.9
Payable to group enterprises	0.0	6.0
Lease liabilities	75.4	85.3
Tax payables	4.4	1.8
Provisions	3.0	3.0
Total current liabilities	287.7	267.4
Total liabilities	818.5	719.6
TOTAL EQUITY AND LIABILITIES	990.7	951.0

CONSOLIDATED CASH FLOW STATEMENT

CASH FLOW STATEMENT	Q	Q4		THS
DKK million	2020	2019	2020	2019
	2020	2013	2020	2013
Net profit for the period	56.5	39.6	-45.1	-48.4
Non-cash items	49.0	67.9	177.9	197.9
Change in working capital	46.0	77.3	48.0	64.1
Cash flows from operating activities before financial income and expenses	151.5	184.8	180.8	213.6
Financial cost, paid	-8.5	-16.4	-33.9	-31.9
Cash flows from ordinary activities	143.0	168.4	146.9	181.7
Income taxes paid	-1.6	0.0	-2.5	-2.9
Net cash flow from operating activities	141.4	168.4	144.4	178.8
Purchase of tangible and intangible assets	-2.4	-11.2	-21.2	-26.8
Change in other financial assets	0.1	3.5	-4.3	-9.3
Net cash flow from investing activities	-2.3	-7.7	-25.5	-36.1
Changes in credit institutions	-4.2	-32.0	-1,8	-1.4
Repayment of loans from credit institutions	0.0	-1.4	-0.7	-1.4
Repayment of lease liabilities	-19.0	-28.3	-83.2	-96.6
Upstream to Group companies	0.0	0.0	-2.0	-2.5
Cash flow from financing activities	-23.2	-61.7	-87.7	-101.9
Net cash flow for the period	115.9	99.0	31.2	40.8
Cash and cash equivalents, beginning of the period	32.5	18.2	117.2	76.4
Cash and cash equivalents, end of the period	148.4	117.2	148.4	117.2

STATEMENT OF CHANGES IN EQUITY

31 DECEMBER 2020

DKK million	Share capital	Share premium	Reserve for hedging transaction	Translation reserve	Retained earnings	Total Equity
Balance at the beginning of the period	139.6	488.3	1.1	18.5	-416.1	231.4
Profit for the period	0.0	0.0	0.0	0.0	-45.1	-45.1
Other comprehensive income						
Adjustment cash flow hedges	0.0	0.0	0.0	0.0	0.0	0,0
Exchange adjustment	0.0	0.0	0.0	-14.1	0.0	-14.1
Total other comprehensive income	0.0	0.0	0.0	-14.1	0.0	-14.1
Balance at the end of the period	139.6	488.3	1.1	4.4	-461.2	172.2

31 DECEMBER 2019

DKK million	Share capital	Share premium	Reserve for hedging transaction	Translation reserve	Retained earnings	Total Equity
Balance at the beginning of the period	139.6	488.3	0.7	-4.9	-366.7	257.0
Profit for the period	0.0	0.0	0.0	0.0	-48.4	-48.4
Other comprehensive income Remeasurement of defined Benefit pension plans	0.0	0.0	0.0	0.0	-1.0	-1.0
Adjustment cash flow hedges	0.0	0.0	0.4	0.0	0.0	0.4
Exchange adjustment	0.0	0.0	0.0	23.4	0.0	23.4
Total other comprehensive income	0.0	0.0	0.0	23.4	-1.0	22.8
Balance at the end of the period	139.6	488.3	1.1	18.5	-416.1	231.4

NOTES

1 ACCOUNTING POLICIES

The unaudited consolidated interim financial statements for the period January to December 2020 have been prepared in accordance with IAS 34 'Interim Financial Reporting'. The accounting policies and significant accounting estimates adopted in the preparation are consistent with those applied in the Annual Report 2019 of Georg Jensen A/S.

Furthermore, the consolidated interim financial report including the consolidated financial statements for the period January to December of 2020 and Management's review have been prepared in accordance with additional Danish disclosure requirements for interim reports of listed companies.

2 SEGMENT INFORMATION

Q4 2020

DKK million	Europe	APAC	North America	Other	Total
Total revenue	219.0	155.8	17.0	2.5	394.3
Gross Profit	65.7	95.4	6.5	78.5	246.1
OPEX	-19.6	-57.2	-7.5	-47.3	-131.6
EBITDA	46.1	38.2	-1.0	31.2	114.5
Amortizations & depreciations					-36.8
EBIT					77.7
Financial items, net					-18.0
Profit before tax					59.7

12 MONTHS 2020

DKK million	Europe	APAC	North America	Other	Total
Total revenue	507.2	371.4	46.1	7.7	932.4
Gross Profit	154.0	220.8	17.1	177.7	569.6
OPEX	-69.2	-152.2	-19.5	-176.5	-417.4
EBITDA	84.8	68.6	-2.4	1.2	152.2
Amortizations & depreciations					-151.5
EBIT					0.7
Financial items, net					-42.1
Profit before tax					-41.4

Q4 2019

DKK million	Europe	APAC	North America	Other	Total
Total revenue	199.5	144.6	21.8	7.3	373.2
Gross Profit	74.5	86.4	9.9	58.9	229.7
OPEX	-22.1	-44.9	-1.9	-50.6	-119.5
EBITDA	52.4	41.5	8.0	8.3	110.2
Amortizations & depreciations					-54.0
EBIT					56.2
Financial items, net					-16.6
Profit before tax					39.6

12 MONTHS 2019

DKK million	Europe	APAC	North America	Other	Total
Total revenue	529.4	411.3	58.5	14.6	1,013.8
Gross Profit	191.9	239.8	25.0	165.2	621.9
OPEX	-94.4	-174.0	-21.0	-183.0	-472.4
EBITDA	97.5	65.8	4.0	-17.8	149.5
Amortizations & depreciations					-160.3
EBIT					-10.8
Financial items, net					- 33.6
Profit before tax					-44.4

3 REVENUE

PRIMARY SALES CHANNELS	Q4 2020	12 MONTHS 2020
B2B	171.2	395.5
B2C	213.9	516.0
Other	9.2	20.9
Total	394.3	932.4

PRIMARY SALES CHANNELS	Q4 2019	12 MONTHS 2019
B2B	155.6	401.9
B2C	212.2	589.8
Other	5.4	22.1
Total	373.2	1,013.8

PRIMARY PRODUCT LINES	Q4 2020	12 MONTHS 2020
Jewellery	175.0	446.7
Home	191.1	403.7
Other	28.2	82.0
Total	394.3	932.4

PRIMARY PRODUCT LINES	Q4 2019	12 MONTHS 2019
Jewellery	173.2	510.2
Home	164.8	398.2
Other	35.2	105.4
Total	373.2	1,013.8

4 NET INTEREST-BEARING DEBT

DKK million	31/12 2020	31/12 2019
Net interest-bearing debt comprises:		
Credit institutions	5.7	7.5
Payable to group enterprises	0.0	6.0
Lease liabilities	276.5	211.4
Issued bond	298.0	298.0
Gross interest-bearing debt	580.2	522.9
Receivable from group enterprises	-15.4	-19.2
Cash and cash equivalents	-148.4	-117.2
Gross interest-bearing receivables	-163.8	-136.4
Net interest-bearing debt	416.4	386.5

5 EVENTS AFTER THE REPORTING PERIOD

Subsequent to the balance sheet date, no other events that could significantly affect the consolidated interim financial statements as of 31 December 2020 have occurred.